



## From Site Closure to Disengagement

NICOLE Network meeting on 18-20 November 2009

Venue: Ecole des Mines de Douai (Genie Civil et Environnemental department, Building 2),  
764 Boulevard Lahure, 59500 Douai, France

### Final program

Industry facing site closure (management) has a need to not only organize the sale or termination of lease notifications, permit notifications, social plans etc. but also to facilitate the complete exit from the property such that it no longer has rights or responsibilities towards its land use, i.e. such that there are no residual (potential) liabilities in respect of the site, both now and what will be seen as liabilities in the future. This may entail building cleaning, decommissioning, remediation of land contamination to various plans and timelines, and/or the arrangement of various agreements and covenants. There are numerous processes and sometimes barriers which must be overcome, and there may be a need to satisfy several stakeholders to come to an agreement on a remediation project termination. Invariably these affect (or may affect) the manner in which land contamination is handled and remediation obligations are effected. The objective of this conference is to understand how site closure can be conducted in a smooth and effective manner.

Topics to be presented include examples of remediation cases under complex site closure conditions, but need not be restricted to technical remediation. Cases that either went as planned or cases where lessons were to be learned. Social, environmental, legal/contractual or financial aspects, as these pertain to contaminated land, will be presented.

The best outcome of this conference would be an identified 'toolkit' or 'road map' which can be used in site closure situations. A road map would perhaps depict major categories of typical drivers and enablers, barriers which can be encountered, routes experienced to be smooth, planned moments of review etc.



- 16.00-16.30 Reuse in demolition  
*Kristian Kirkebjerg and Rune Haven, Grontmij, Denmark*
- 16.30-17.00 Use of innovative in-house quantitative risk assessment to determine the requirements for building fabric decontamination during site closure and site sale processes  
*Lindsay Pepperell, ERM, UK*
- 17.00-17.30 Site remediation closure from a remediation solution provider's perspective  
*Yvo Veenis, Groundwater Technology, NL*
- 17.30-17.45 Wrap-up day 1 by session chair
- 18.00-22.00 Drinks and dinner, followed by the 1st NICOLE bowling competition (contribution required of E 50 per participant; to be paid cash on 19 November)**

## Friday 20 November 2009 – Conference Day 2

### SOLUTIONS – Chairman: Frank Westcott, RSK, UK

- 09.00-09.10 Wrap-up brainstorm day 1 by session chair
- 09.10-09.40 100 years of industrial history: what's next for the local economy?  
*Gaëlle Baldelli, BP France*
- 09.40-10.10 Life after closure  
*Euan Hall, Land Restoration Trust, UK*
- 10.10-10.30 PPP: An efficient solution for a complex site closure in Belgium  
*Jérôme Metz, DEC, Belgium*
- 10.30-11.00 Coffee break
- 11.00-11.30 Introduction on interactive session: strategy, methodology and management of site closure  
*Frank Westcott, RSK, UK, and Laurent Bakker, Tauw, NL*
- 11.30-13.00 Interactive session in subgroups: finding solutions
- 13.00-14.00 Lunch
- 14.00-14.30 Site closure management and future responsibility  
*Martin Peterson, Eindhoven University of Technology, Section for Philosophy and Ethics, NL*
- 14.30-15.30 Show us your roadmap  
*Presentation per subgroup on the outcome of the interactive session*
- 15.30-15.45 Final remarks by session chair
- 15.45-16.15 Drinks and adjourn